

**LANCASHIRE COMBINED FIRE AUTHORITY  
PLANNING COMMITTEE**

Meeting to be held on 26 November 2018

**BLUE LIGHT COLLABORATION**

Contact for further information: Deputy Chief Fire Officer Justin Johnston  
Telephone: 01772 866801

**Executive Summary:**

Following the introduction of the Policing and Crime Act 2017 Lancashire Fire and Rescue Service (LFRS) and Lancashire Constabulary have formalised the ongoing Blue Light Collaboration work in order to deliver the most effective and efficient services.

This report details the work delivered to build upon the initial work which focussed upon the drafting of an operational statement of intent and initial blueprint documents. There are 4 projects that have concluded, delivering benefits with minimal resources allocated. Further projects remain ongoing at an informal level whereby resources and timescales are low impact.

There are a small number of significant projects that are being developed in readiness for scoping reports to be presented to the Collaboration Executive Board early in 2019. These projects have leads appointed at Head of Department level and this work is being supported by the recent appointment of a shared resource in the format of a Programme Administrator.

Significant projects will be reported to the Authority for decision via this committee.

**Recommendation:**

The Planning Committee is asked to note and endorse the report.

**Background:**

In December 2017 an initial meeting was held and operational leads from both LFRS and Lancashire Constabulary had scoping discussions in order to establish understanding and effective working relationships that would support any collaborative opportunities to be delivered.

The next phase of the scoping work was to host a joint training conference held at LFRS' training centre and hosted by the National Fire Chief Council (NFCC) and National Police Chief Council (NPCC) accredited training provider, Shared Services Architects.

Following the one day training event operational leads met, based upon work areas and themes and drafted their initial thoughts in a very short blueprint type document. These 32 work areas were measured against the scale of proposed benefit realisation and scale of resources. This was delivered utilising the overleaf matrix.

<p>“High Effort/Low Benefit” Project to be (potentially) parked - until these areas are ready to develop – to be presented back to the board when the areas are in a position to demonstrate more clearly the benefits outweigh the effort.</p>	<p>“High Effort/High Benefit” Projects to be taken forward – these will require additional resources from each side to develop further – timescales and terms of reference will be developed bespoke to the project. <u>Only 1 or 2 of these should be undertaken at any one time as they are major projects.</u></p>
<p>“Low Effort/Low Benefit” Business as usual – Departments working together to develop shared learning and joint understanding of each organisations working practice, with a view to developing opportunities to present to the board on an ongoing basis.</p>	<p>“Low Effort/High Benefit” These may be categorised as either ‘Quick Wins’ which should be prioritised and commenced asap, and also as; Expansion to current initiatives - These are currently taking place but have a scope to expand. Both may require funding, resources and organisational buy in.</p>

The Deputy Chiefs of Lancashire Constabulary and Lancashire Fire and Rescue jointly chair the Collaboration Executive Board and continue to meet quarterly to review progress of the formal projects.

On the 2nd October staff from both LFRS and Lancashire Constabulary attended the North of England Innovation Blue Light summit whereby DCFO Johnston was invited to speak as a part of the strategic lead panel. The day provided an opportunity for colleagues to network with leads from across the blue light sector and to engage in discussion covering best practice to date, which captured the work of LFRS including:

- NFCC Lead Authority for FRS Drone Training;
- Gaining Entry outcomes – Speed of response and reduced cost/ impact of damage to homes;
- Lead FRS for the emerging ISO 17020 Fire Scene Investigation standards.

To ensure that the strategic intent is fully understood and supported DCFO Johnston visited the Lancashire Constabulary control centre at Hutton to witness the scale and scope of their demand management processes first hand. This also provided an opportunity to witness the work of the duty Force Incident Manager. To understand the impact of the demand, the experiential visit was then extended to Preston Operating Centre whereby the DCFO joined response officers in their duties witnessing a Friday evening and night-time economy shift.

The Joint Programme Managers continue to develop the 32 work areas and have identified LFRS and Lancashire Constabulary project managers. The projects that require significant resource and/or time have been appointed at Head of Department level. These would be classified as High Effort/High Benefit in the above matrix.

Support for the collaboration work has been enhanced through the appointment of a joint Programme Administrator on an initial 12 month contract with responsibility to operate within both LFRS and Lancashire Constabulary each week. Following their recent

induction, priority work areas include programme communications and the development of scope reports for the priority work areas which include:

- Evaluate the potential for Co-location of Public Order Training Site at Washington Hall site;
- Real Time Demand Management including Missing Person Response (Phase 2);
- Engagement & Visibility in 'Place' including work to facilitate Police Smartphone Home Fire Safety Check Referrals;
- Occupational Health Services;
- UKAS Accreditation of fire/crime scene.

Progress continues with business as usual resources completing work in the following areas that were considered Low Effort/High Benefit or Low Effort/Low Benefit in order to realise the opportunities of simple collaborations:

- Integrated Youth Volunteering Offer;
- Second 'Event' Drone;
- Duty Officer Communication;
- Joint Working on GDPR Compliance.

Business as usual resources have work ongoing in the following areas described as Low Effort/High Benefit or Low Effort/Low Benefits:

- Joint Command Unit Working (JESIP principles);
- Wellbeing, specifically the OSCAR KILO programme as approved by both NPCC and NFCC;
- Shared Data, Risk and Analytical Reporting;
- Fuel Business Continuity Plan;
- Vehicle Maintenance for LFRS "Flexi Duty Officer" Cars.

This results in a number of work areas that were initially identified at the training event that are classified as, future areas for further consideration as resources permit:

- Recruitment & Selection;
- First Aid provision;
- Health & Safety;
- HR Support Services;
- LFRS Relocation of Service HQ;
- Joint Procurement;
- Accounting & Reporting Processes and link to LCC;
- Rota & Resource Management Opportunities;
- Shared Asset Management;
- Shared R & D;
- Driver Training;
- Evaluation and quality assurance of training;
- Leadership Development;
- Shared Learning Opportunities;
- Joint Communications Activity.

## **Business Risk**

Due to the change of legislation and expectations of the HMICFRS inspectorate arrangements LFRS is required to provide greater clarity on the evidence captured as a part of ongoing and future collaboration opportunities.

## **Sustainability or Environmental Impact**

None identified at this scope phase.

## **Equality and Diversity Implications**

None identified at this scope phase.

## **HR Implications**

Recruitment completed of a joint Programme Administrator for an initial period of 12 months. Lancashire Constabulary is the employer and LFRS will fund 50% of the post during 2018/19.

## **Financial Implications**

Interim costs such as staff training and programme management will be met from existing budgets on an equal share basis.

## **Local Government (Access to Information) Act 1985**

### **List of Background Papers**

Paper	Date	Contact
Reason for inclusion in Part II, if appropriate:		